

AKAMAI TECHNOLOGIES, INC.

2021 VIRTUAL ANNUAL MEETING OF STOCKHOLDERS

JUNE 3, 2021

RULES FOR CONDUCT AT MEETING

We welcome you to the Akamai Technologies, Inc. 2021 Virtual Annual Meeting of Stockholders. In order to conduct an informative and constructive meeting, we would appreciate your assistance in observing the following guidelines and specified time limits:

1. Admittance to the virtual meeting will be exclusively online through an Internet site; instructions on how to access the Internet site are provided in the Proxy Statement provided to all stockholders of the company.
2. The business of the meeting will follow the order shown in the Agenda that has been made available to stockholders on ir.akamai.com and through the virtual meeting platform. The only business matters to be conducted at the Annual Meeting are the matters set forth in the Notice of Annual Meeting and Proxy Statement.
3. The Chairman of the Board of Directors shall be the chairman of the Meeting (the “Chairman”) and may make any and all determinations as to the conduct of the Meeting and the procedures to be followed during the Meeting, including these rules of conduct. Robert’s Rules of Order and other rules of parliamentary procedure are not applicable at the Meeting.
4. Nominations for election of directors made during the meeting will not be accepted.
5. Please note that only questions and statements relating to the specific agenda items on which stockholders are entitled to vote may be asked during the formal portion of the meeting. In addition, questions relating to such matters are limited to the period of time during which the applicable matter is being considered as set forth in the Agenda. Questions and statements must be submitted in writing through the virtual meeting interface.

After the conclusion of the formal part of the meeting, Tom Leighton, Akamai’s CEO, may entertain questions submitted in writing by stockholders through the virtual meeting interface.

6. If you wish to ask a question or make a statement, please submit it through the virtual meeting interface. In order to make a statement or pose a question, you must be either a stockholder of record as of April 9, 2021 or must have received a proxy given by a stockholder of record as of April 9, 2021.
7. Stockholders’ views, constructive comments, and criticisms are welcome, but the Chairman and the CEO will not address questions and statements that are irrelevant to the business of the Company; repetitious of statements made by other persons; derogatory references to individuals or that are otherwise in bad taste; related to personal grievances; or a matter of individual concern that is not a matter of interest to shareholders generally.
8. Recording of the meeting is not permitted. A webcast playback will be posted after the meeting.